



From the Desk of the **CHANCELLOR**

March 30, 2026

Dear Horned Frogs,

The Texas Christian University Board of Trustees met March 24-26, 2026, for committee meetings and the annual Spring Board Meeting. The agenda was extensive, and Trustees engaged in discussions on multiple topics, including the university budget, [LEAD ON: Values in Action](#) strategic plan goals and initiatives, capital projects and other priorities. The Board expressed its deep gratitude to the TCU campus community of students, faculty and staff for their commitment to the university's mission, vision and values of integrity, engagement, community and excellence.

Day of Dialogue

On Tuesday, March 24, Trustees participated in a Day of Dialogue – a forum to share ideas and perspectives as TCU advances the LEAD ON: Values in Action strategic plan. Highlights were provided across all four pillars: Student-Centered Growth; Research, Scholarship and Creative Activities; Athletics; and Community Engagement. The meeting provided an opportunity to share data, discuss academic peers and aspirants, including schools with significant numbers of cross applications. Trustees shared appreciation for the hard work underway by TCU faculty and staff to execute strategic plan initiatives while continuing to uphold and advance the university's position of strength and momentum in academic excellence, student experience, fundraising, facilities and student support services.

Trusteeship

The TCU Board of Trustees is a distinguished group of community leaders and loyal TCU supporters whose leadership, expertise and dedication of time and resources are instrumental to the university's continued success and future. Chair Kit T. Moncrief welcomed six new members to the Board whose terms will begin June 1, 2026: Brian C. Cox '96; Vivian N. DuBose '75; Shawn P. Guttersen '90; Scott A. Kupor; Steffen E. Palko, Sr. '09, Ed.D.; and Scott A. Richardson '01 MBA. Three members were named Emeritus Trustees for their exceptional service and support of TCU: Allie Beth McMurtry Allman '62;

G. Hunter Enis '59 (MA '63); and The Honorable J. Roger Williams '72. Continue reading the Board Meeting Outcomes Summary below for additional trusteeship updates.

LEAD ON: Values in Action

Trustees received updates on current strategic plan goals and achievements as well as anticipated highlights for the coming year. This included recognition and gratitude for recent fundraising momentum in support of LEAD ON: Values in Action, including last week's announcement of a [\\$10 million gift from The Roach Foundation](#) to strengthen interdisciplinary research and collaboration. Continue reading the Board Meeting Outcomes Summary below for more updates and information.

On behalf of the Board and myself, thank you, TCU students, faculty and staff, for the excellence, dedication and care you bring to our mission and values every day. Your commitment to one another and to this community sets TCU apart and is the reason our exceptional university continues to thrive and earn its place as a national leader in higher education.

Lead On, TCU, and Go Frogs!



Daniel W. Pullin
Chancellor



BOARD OF TRUSTEES MEETING SUMMARY, SPRING 2026

UNIVERSITY BUDGET

As part of its fiduciary responsibilities, the Board approved the 2026–2027 University Operating Budget, aligning resources with strategic priorities while continuing TCU's strong tradition of financial stewardship and commitment to the university's mission and values. Through thoughtful and strategic oversight, the Board has helped maintain TCU's fiscal strength and operational sustainability, which is central to TCU's long-term success.

In recognition of the dedication and contributions of TCU employees, the Board approved a 3% merit pool for eligible employees receiving performance-based merit increases, acknowledging their significant role in advancing the university's goals and mission.

CAMPUS CONSTRUCTION

Trustees received updates on the active major capital projects portfolio:

- On the east side of campus and in Worth Hills, nearly 2,500 beds will be available for occupancy in Fall 2027 to support growth in accordance with TCU's strategic plan. *(Estimated completion Summer 2027)*
- East Campus Parking Garage and Police Station *(Estimated completion February 2027)*
- Market Square Renovation at Brown-Lupton University Union (BLUU) *(Estimated completion August 2026)*
- TCU Golf Training and Teaching Facility at Colonial Country Club *(Estimated completion May 2026 prior to PGA tournament)*
- Sesquicentennial Plaza *(Art installation schedule in development)*

Trustees amended financial authorization for the renovation of Ed Landreth Hall and Auditorium to accommodate increased construction costs to support expanded academic and performance spaces. The renovation remains on schedule to commence in Summer 2026 in order to be completed by Fall 2028.

Trustees received updates on the Private Partnership Development (PPD) initiative:

- The Morado on Berry Street will provide almost 800 apartment-style market-rate beds for upper-division and graduate students, along with 25,000 square feet of street-level retail and an integrated parking garage for occupancy in Fall 2027. Construction activities continue to advance alongside ongoing efforts to engage retail partners. Preparation continues for future development on Berry Street, with plans calling for additional residential, retail, parking and office space to be completed in 2030.

UNIVERSITY ADVANCEMENT & NAMING APPROVALS

Trustees received reports on philanthropic support, including the recent \$10 million gift from The Roach Foundation to the university in support of LEAD ON: Values in Action. Trustees expressed gratitude for the continued support of TCU students and programs and underscored their commitment to sustaining fundraising efforts that expand financial aid, advance the university's academic reputation and support long-term

endowment growth.

The Board reviewed the following naming approvals in recognition of major philanthropic investments:

- **Simpson Office of Admission at the Anne Burnett Marion School of Medicine** in recognition of the generous philanthropic support of Texas Christian University from TCU alumnus Wade Simpson '59. His endowed scholarship is the largest scholarship to date for the Burnett School of Medicine.
- **Pamela and Edward Clark Courtyard and Pamela and Edward Clark Hydrotherapy** in recognition of generous philanthropic support for multiple projects and initiatives from TCU alumni, donors and volunteers, Pam '80 and Board Vice Chair Eddie Clark '82. The courtyard being named is the open space between Mary Coats Burnett Library and Rees-Jones Hall near Sesquicentennial Plaza. The hydrotherapy space is part of the Athletics Human Performance Center.

LEAD ON: VALUES IN ACTION

Chancellor Daniel W. Pullin reported that TCU maintains a position of strength and is making notable progress in the first year of the LEAD ON: Values in Action strategic plan. Key achievements span all four pillars: Student-Centered Growth; Research, Scholarship and Creative Activities; Athletics; and Community Engagement. Trustees were acknowledged for their leadership and involvement in the Day of Dialogue, with future updates and follow-up actions planned.

Institutional outcomes were highlighted as key indicators of momentum. FY26 year-to-date philanthropic support has already surpassed the FY25 total, with notable commitments including the recent \$10 million gift from The Roach Foundation in support of strategic plan priorities. Admission outcomes have exceeded year-over-year performance across applications, deposits, Spring 2026 transfer enrollment and study-abroad participation, while housing demand remains strong with new residence halls scheduled to open in Fall 2027.

Chancellor Pullin also highlighted continued success and progress in research, scholarship and creative activities; achievements in postseason athletic performance; and growth in community engagement, brand recognition and innovation, emphasizing that Trustee engagement remains essential to advancing TCU's long-term strategic goals.

SPRING 2026 ENROLLMENT, 12th CLASS DAY

TCU's strong enrollment is driven by high-quality faculty and staff, dynamic recruiting efforts and a campus culture that promotes academic achievement and student success. The Spring 2026 first-class day was January 12, 2026, and the 12th class day was February 2, 2026. The 12th class day is the census date by the Texas Higher Education Coordinating Board, and the Fall 12th class day data is used for official census reporting.

Spring 12th class day data is primarily used for internal use. The Spring 2026 metrics reported included the following:

- Entering Baccalaureate First-Year Students – 39, up 44.4%
- Entering Baccalaureate Transfer Students – 171, up 34.6%
- Graduate Enrollment – 1,760, down 4.3%
- Undergraduate Enrollment – 10,632 up 0.8%
- Total Enrollment – 12,392, flat over last year
- Retention of Fall 2025 First-time, Full-time students – 97.4%, down 0.5%
- Retention of Fall 2025 Transfer students – 92.1%, down 3.6%

GOVERNANCE GROUP LEADER PRESENTATIONS

As part of the Board's annual presentations, Governance Group Leaders provided updates and shared highlights from their respective areas. The Board thanks these dedicated leaders for their presentations and service to TCU:

- Rebecca Sharpless, Ph.D., Chair, Faculty Senate
- Courtney Hendrix, Chair, Staff Assembly
- Titus Fagan, Vice President, Student Government Association (SGA)
- Wade Burchett, President, Graduate Student Senate (GSS)

ACADEMIC AFFAIRS KEY LEADERSHIP POSITIONS AND SEARCHES

Provost and Vice Chancellor for Academic Affairs Floyd Wormley, Jr., provided updates on three key academic affairs leadership positions:

- **Marilyn and Morgan Davies Dean, Harris College of Nursing & Health Sciences:** The search commenced in Fall 2025 and was completed in March 2026. On Tuesday, March 24, 2026, Bernard Rousseau, Ph.D., was named the Marilyn and Morgan Davies Dean of the Harris College of Nursing & Health Sciences. Dr. Rousseau begins on June 30, 2026, and more [information can be found on TCU News](#). The firm Korn Ferry led the search. Susan Mace Weeks, Executive Vice Provost for Academic Affairs, and Emily Lund, Professor of Communication Sciences and Disorders, co-chaired the committee.
- **Mary Couts Burnett Library Dean:** The search commenced in October 2025 and will be completed by May 2026. The firm Korn Ferry is leading the search. Amy Hardison Tully, Teresa Ann Carter King Dean of the College of Fine Arts, and Kristen Barnes, Associate Dean of the Mary Couts Burnett Library, co-chair the committee. In May 2026, Dean Tracy Hull will conclude her time as the Mary Couts Burnett Library Dean after six influential years as dean and 19 years of service to TCU overall.
- **Louise Dilworth Davis Dean, Louise Dilworth Davis College of Science & Engineering:** The search commenced in Fall 2025 and finalists visited campus in March 2026. The firm Russell Reynolds Associates leads the search. Craig Crossland,

John V. Roach Dean of the Neeley School of Business, and Reuben Burch, Vice Provost for Research, co-chair the committee.

SPRING 2026 HOUSING OCCUPANCY

Housing occupancy is calculated at the beginning of each semester and reported with 12th class day data. Housing occupancy data informs the housing planning processes. Vice Chancellor for Student Affairs Kathy Cavins-Tull reported Housing occupancy for Spring 2026 to the Board:

- The total number of students living in campus housing is 5,621.
- Residence halls are occupied at a rate of 101% of hall capacity.
- TCU utilizes master leases at nearby properties, University House, Liberty Lofts and Village East to meet housing demands.
- Fraternity Halls are occupied at a rate of 100% hall capacity.
- Sorority Halls are occupied at a rate of 99% hall capacity.
- 74 new transfers were assigned to TCU housing for Spring 2026.

FACULTY PROMOTION & TENURE

After careful review at multiple levels within the university, in accordance with the process outlined in the Faculty Handbook, and upon the recommendation of the Provost and the approval of the Chancellor, the Board approved the promotion and tenure recommendations as presented for 54 faculty members, plus 13 Emeritus candidates.

Dr. Christopher Watts was posthumously recognized as Emeritus PDean and Professor. He served as the Marilyn and Morgan Davies Dean of the Harris College of Nursing & Health Sciences from 2018 until stepping down at the end of 2025. Dr. Watts came to TCU in 2008 as Director and Department Chair of the Davies School of Communication Sciences & Disorders and served concurrently as Assistant Dean of the Harris College from 2015 to 2018. Dr. Watts' contributions to Parkinson's research and to TCU's culture of service through scholarship and applied research [leave a lasting legacy at TCU](#).

BOARD GOVERNANCE & TRUSTEESHIP

The Board of Trustees' strategic insight and leadership are key to TCU's enduring excellence and forward momentum. We continue to be exceptionally grateful for their investment of time and resources in TCU's success.

The recommended slate of Officers was approved to begin service effective June 1, 2026: Chair Ms. Kit Tennison Moncrief; Vice Chair Mr. Edward A. "Eddie" Clark; Secretary Dr. Jeremy A. Vickers; and Treasurer Dr. William J. "Bill" Nunez.

The following members of the Trustee Class of 2026 were re-elected to a four-year term as a Trustee on the TCU Board of Trustees, which will conclude May 31, 2030: Katherine Boehly; Edward A. Clark; Brenda A. Cline; Kathryn Thompson Farmer; Dee J. Kelly, Jr.;

Steven J. Mafrige; Ross B. Matthews; Thomas F. Meagher, Jr.; Frank H. "Trey" Moore, III; LaDainian Tomlinson; and F. Howard Walsh, III.

The Board welcomes six new Trustees to a four-year term effective June 1, 2026: Brian C. Cox '96; Vivian N. DuBose '75; Shawn P. Guttersen '90; Scott A. Kupor; Steffen E. Palko, Sr. '09, Ed.D.; and Scott A. Richardson '01 MBA.

Three members were named Emeritus Trustees for their exceptional service and support of TCU: Allie Beth McMurtry Allman '62; G. Hunter Enis '59 (MA '63); and The Honorable J. Roger Williams '72.

Chair Moncrief and Chancellor Pullin expressed their deep appreciation to Trustees Leanne S. Acuff and John H. Pinkerton, as well as Ex Officio Trustee and Alumni Association Representative Scott Moore, for their dedicated service as their terms conclude on May 31, 2026.

EMERITUS TRUSTEE RESOLUTIONS

- **Allie Beth McMurtry Allman '62** has served Texas Christian University with exceptional devotion as a Trustee from 1998 to 2026, bringing vision, integrity and passion to every aspect of her service. A proud alumna of the Class of 1962, Mrs. Allman's lifelong connection to TCU has been marked by leadership, generosity and an unwavering belief in the university's mission. She built an extraordinary professional legacy as the founder of Allie Beth Allman & Associates, one of Texas's most respected residential real estate firms, while also serving her community through extensive philanthropic and civic leadership. Mrs. Allman has been a tireless ambassador for TCU, supporting students, alumni and institutional initiatives through decades of service on boards, committees and alumni leadership roles. Her influence, dedication and love for TCU have strengthened the university's presence and reputation across North Texas and beyond.
- **Hunter Enis '59 (MA '63)** has demonstrated extraordinary dedication to Texas Christian University through his service as a Trustee from 2010 to 2026 and through a lifetime of leadership, philanthropy and advocacy on behalf of the institution. A proud Horned Frog, Mr. Enis earned both his bachelor's and master's degrees from TCU and distinguished himself as a student-athlete in both football and baseball, later earning induction into multiple halls of fame. His professional career includes service as a professional athlete and coach, followed by a highly successful four-decade career in the energy industry, where he emerged as a respected leader and innovator. Mr. Enis's generosity and vision have strengthened TCU across academics, athletics and research, including the establishment of the Hunter Enis Endowed Chair in Petroleum Geology and transformative support for TCU Athletics facilities. His leadership and commitment have made a profound and lasting difference for the university and

generations of Horned Frogs.

- **The Honorable J. Roger Williams '72** has served Texas Christian University with distinction as a Trustee from 2002 to 2026, offering decades of leadership, insight and steadfast commitment to the advancement of the university. A proud TCU alumnus, Mr. Williams earned his bachelor's degree in 1972 and built a legacy as an All-Southwest Conference baseball player, later returning to TCU as head baseball coach. His professional journey spans successful careers in business, public service and national leadership, including service as Texas Secretary of State and as a member of the United States Congress, where he currently serves as Chairman of the House Committee on Small Business. Deeply devoted to TCU, Mr. Williams has generously invested his time, influence and resources in support of the university, playing a pivotal role in strengthening TCU Athletics and institutional advancement. His enduring service and advocacy have left a lasting impact on TCU's mission, people and future.

INTERCOLLEGIATE ATHLETICS

Intercollegiate Athletics Director Mike Buddie highlighted the recent accomplishments of our dedicated and talented student-athletes, coaches and staff, including notable achievements across football, basketball, baseball, volleyball, soccer, golf, triathlon, track and field, tennis, equestrian, swimming and diving, rifle and beach volleyball. Highlights include women's basketball extending their home win streak to 44 games and making another Sweet 16 NCAA tournament appearance; men's basketball appearance and win in the NCAA tournament; football's exciting win in the Alamo Bowl and upcoming Aer Lingus Classic appearance in Ireland; women's soccer winning the Big 12 and appearance in post-season play; and tennis having the highest combined rankings amongst Big 12 schools.

UNIVERSITY COMPLIANCE

Updates were provided by the University Compliance Office and the Office of Institutional Equity/Title IX related to TCU's discrimination policies and Texas Senate Bill 212, which mandates prompt employee reporting of incidents associated with specific behaviors committed by or against an enrolled student or employee of the institution.

NOTIFICATION OF HONORARY DEGREE

The Board approved the recommendation for an Honorary Degree for Walter Rainwater and an Honorary Degree for Trevor Rees-Jones. The Honorary Degrees will be publicly announced and awarded at a future special ceremony.