

MISSION:

The mission of Texas Christian University, a private comprehensive university, is **to educate individuals to think and act as ethical leaders and responsible citizens. in the global community** through research and creative activities, scholarship, service, and programs of teaching and learning offered through the doctoral level.

VISION:

To be a world-class, values-centered university

VALUES:

· Integrity · Engagement · Community · Excellence

BOARD OF TRUSTEES TEXAS CHRISTIAN UNIVERSITY

AGENDA

Friday, November 7, 2025, 9:00 a.m.
Justin Boardroom, Dee J. Kelly Alumni & Visitors Center
Chair Kit T. Moncrief

1. CALL TO ORDER & AGENDA – Chair Moncrief

INVOCATION – Rev. Todd Boling, University Chaplain

PLEDGE - Chancellor Daniel W. Pullin

INTRODUCTION – Dr. Jeremy Vickers, Chief of Staff and Secretary of the Board of Trustees

- 2. CONSENT AGENDA SESSION
 - 2.1 REVIEW & APPROVAL: Meeting Minutes
 - 2.1.1 Minutes of the April 11, 2025, Board of Trustees Meeting
 - 2.1.2 Minutes of the September 30, 2025, Executive Committee Meeting
 - 2.2 RESOLUTIONS IN MEMORIAM
 - 2.2.1 Emeritus Trustee John Davis April 27, 2025
 - 2.2.2 Emeritus Trustee Buddy Dike July 8, 2025
 - 2.2.3 Emeritus Trustee Clarence Scharbauer III October 22, 2025

2.3 RESOLUTIONS & ELECTRONIC BUSINESS

- 2.3.1 RESOLUTION: Acceptance of Gifts of \$100,000 or More (March 1, 2025 to September 30, 2025)
- 2.3.2 RESOLUTION: Conferring of Degrees December 2025
- 3. REGULAR AGENDA SESSION
 - 3.1 REPORT: Board Chair's Report Chair Kit T. Moncrief
 - 3.1.1 Introduction of New Trustees
 - 3.1.2 Future Board of Trustees Meeting Dates
 - 3.1.3 Annual Conflict of Interest Declarations
 - 3.1.4 Executive Compensation Subcommittee
 - 3.2 REPORTS & UPDATES: Administration
 - 3.2.1 REPORT & UPDATES: Chancellor's Reports Chancellor Daniel W. Pullin
 - 3.2.1.1 UPDATE: Key Leadership Positions
 - 3.2.1.2 UPDATE: Rankings
 - 3.2.1.3 UPDATE: LEAD ON: Values in Action Strategic Plan
 - 3.2.2 REPORT: Chancellor Emeritus's Report Chancellor Emeritus Victor J. Boschini, Jr.
 - 3.2.3 REPORT & UPDATES: Provost's Report Provost & Vice Chancellor for Academic Affairs Floyd L. Wormley, Jr.
 - 3.2.3.1 REPORT: Enrollment and Fall 2025 12th Class Day
 - 3.2.3.2 UPDATE: Academic Affairs Key Leadership Positions and Searches
 - 3.2.3.3 UPDATE: Institutional Sustainability Initiative
 - 3.2.4 UPDATE: University Compliance Officers for 2025-2026

- 4. REVIEW, REPORTS, RESOLUTIONS, & UPDATES: Standing Committees
 - 4.1 BUILDINGS & GROUNDS COMMITTEE Committee Chair F. Howard Walsh III
 - 4.1.1 REVIEW: Minutes of the April 9, 2025, Buildings & Grounds Committee Meeting
 - 4.1.2 REPORTS: Capital Activity
 - 4.1.2.1 Fiscal Year 2025 Capital Activity Final Report
 - 4.1.2.2 Fiscal Year 2026 Capital Activity Report
 - 4.1.3 RESOLUTION: Campus Master Plan Private Partnership Development (PPD) American Campus Communities (ACC) [Sites A, B, C, D] Major Capital Project
 - **4.1.4 UPDATES: Campus Master Plan Private Partnership Development (PPD)**
 - 4.1.4.1 Endeavor Real Estate Group [Site E]
 - 4.1.4.2 Berry Street Development and Next Steps [Sites F, G, H]
 - **4.2 FISCAL AFFAIRS COMMITTEE Committee Chair Kathryn T.** "Katie" Farmer
 - **4.2.1** REVIEW: Minutes of the April 10, 2025, Fiscal Affairs Committee Meeting
 - 4.2.2 REPORT: Fiscal Year 2025 Operating Budget-to-Actual Results
 - **4.2.3 REPORT: Fiscal Year 2026 Operating Budget Forecast of Operations**
 - **4.2.4 RESOLUTIONS: Fiscal Year 2027 Tuition Rate Recommendations**
 - 4.2.4.1 Fiscal Year 2027 Tuition Rate Recommendation
 - 4.2.4.2 Fiscal Year 2027 Neeley School of Business Undergraduate Differential Tuition Rate Recommendation

- **4.2.4.3** Fiscal Year 2027 School of Medicine Tuition Rate Recommendation
- **4.2.5 RESOLUTION:** Authorization for Issuance of Tax-Exempt and/or Taxable Bonds
- **4.2.6 RESOLUTION: Authorization for Reimbursement of Expenditures Related to Major Capital Projects**
- **4.2.7 RESOLUTION: Long-Term Debt Policy**
- **4.3 INTERCOLLEGIATE ATHLETICS COMMITTEE Committee Chair Rusty Reid**
 - **4.3.1** REVIEW: Minutes of the April 10, 2025, Intercollegiate Athletics Committee Meeting
 - 4.3.2 REPORT: TCU Sports Report
- 4.4 DEVELOPMENT COMMITTEE Committee Chair Dee J. Kelly, Jr.
 - **4.4.1** REVIEW: Minutes of the April 9, 2025, Development Committee Meeting
 - **4.4.2 UPDATE:** Development Report
 - 4.4.3 RESOLUTION: TCU Gift Acceptance Policy Revisions
- **4.5** ACADEMIC AFFAIRS COMMITTEE Committee Chair Amy Roach Bailey
 - **4.5.1** REVIEW: Minutes of the April 10, 2025, Academic Affairs Committee Meeting
 - **4.5.2 RESOLUTION: Approval of Faculty Promotion and Tenure and Recommendations**
- 4.6 STUDENT RELATIONS COMMITTEE Committee Chair Mike Berry
 - **4.6.1** REVIEW: Minutes of the April 9, 2025, Student Relations Committee Meeting

- 4.6.2 REPORT: Fall 2025 Housing Occupancy
- 4.7 INVESTMENT COMMITTEE Committee Chair J. Bryan King
 - **4.7.1 REVIEW: Committee Minutes**
 - 4.7.1.1 Minutes of the April 10, 2025, Investment Committee Meeting
 - **4.7.1.2** Minutes of the September 22, 2025, Investment Committee Meeting
 - 4.7.2 UPDATE: 3rd Quarter 2025 Endowment Flash Update & Market Outlook
- 4.8 COMMITTEE ON GOVERNANCE Committee Chair V. "Neils" Agather, Jr.
 - 4.8.1 RESOLUTION: Recommendations for Board Secretary
- 4.9 AUDIT, RISK, & COMPLIANCE COMMITTEE Committee Chair Rafael G. "Rafa" Garza
 - 4.9.1 REVIEW: Committee Minutes
 - 4.9.1.1 Minutes of the April 9, 2025, Audit, Risk, & Compliance Committee Meeting
 - 4.9.1.2 Minutes of the September 22, 2025, Audit, Risk, & Compliance Committee Meeting
 - 4.9.2 REPORT: Fiscal Year 2025 Annual Financial Report
 - 4.9.3 RESOLUTION: Audit, Risk, & Compliance Committee Charter Revisions
 - 4.9.4 RESOLUTION: Institutional Signature Delegation Authority
- 5. UPDATE & REVIEW: Special Committee
 - 5.1 UPDATE: Study/Advisement on University Social Issues Subcommittee Subcommittee Chair LaDainian Tomlinson
 - 5.1.1 REVIEW: Minutes of the April 9, 2025, Subcommittee Meeting

- 6. UNFINISHED BUSINESS
- 7. ANNOUNCEMENTS
- 8. EXECUTIVE AGENDA SESSION
 - 8.1 REPORT: Legal Report
 - 8.2 OTHER BUSINESS
- 9. ADJOURN Chair Moncrief

Future Dates

Tuesday – Thursday, March 24-26, 2026
Wednesday – Friday, November 11-13, 2026
Wednesday – Friday, April 7-9, 2027
Wednesday – Friday, November 3-5, 2027
Wednesday – Friday, April 5-7, 2028
Board of Trustees Spring 2026 Meeting
Board of Trustees Spring 2027 Meeting
Board of Trustees Fall 2027 Meeting
Board of Trustees Spring 2028 Meeting